



A Split Decision in a Divided Nation







What the 2018 Midterms Mean for Succeeding in Washington

MEHLMAN CASTAGNETTI
— ROSEN & THOMAS —

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WHAT JUST HAPPENED?

Senate GOP

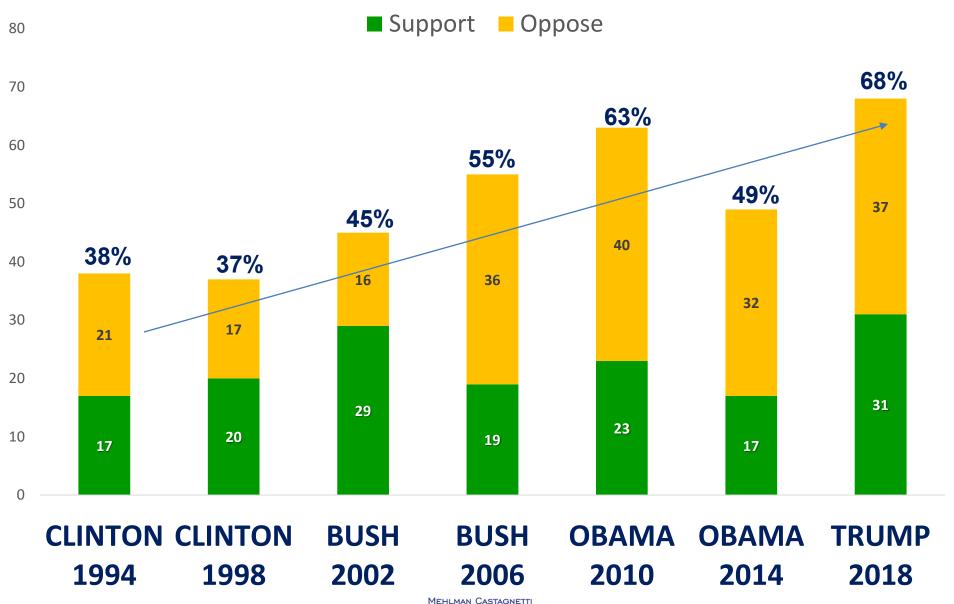
	U.S. HOUSE	U.S. SENATE	GOVs	STATE LEGISLATIVE SEATS
2018	-40	+2	-7	-313*
2014	-12 ⁺	-9	-2	-311 ⁺
2010	-63	-6	-6	-708
2006	-31	-6	-6	-322
1994	-52	-10	-11	-514





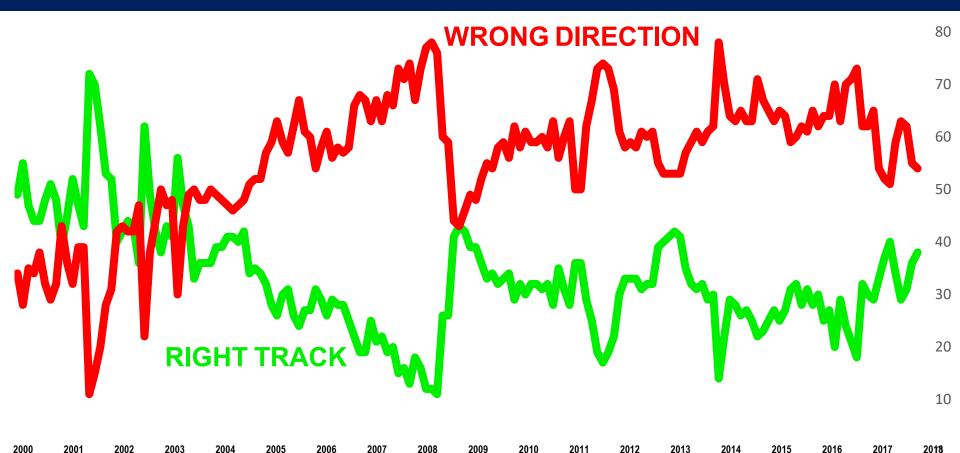
IT WAS ALL ABOUT TRUMP

Record 2/3rds Voters Sending a Message about the President



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NOT A SURPRISE: CHANGE IS THE NEW NORMAL



8 of Last 10 Elections Changed Control of WH, House and/or Senate









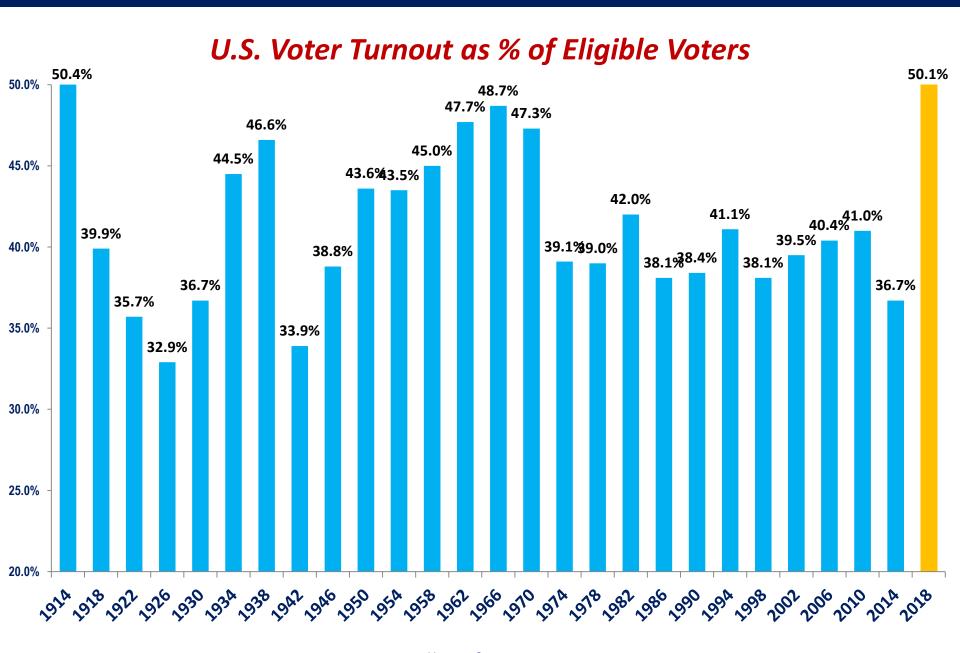








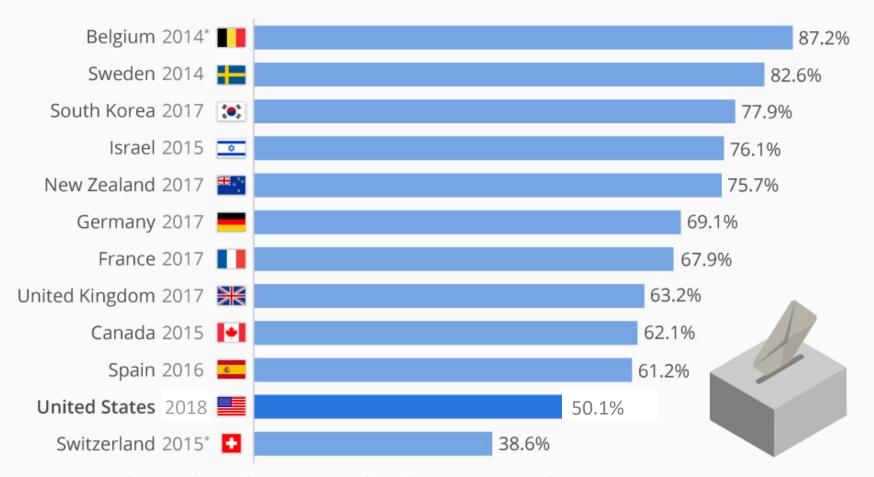
HIGHEST MIDTERM VOTER PARTICIPATION IN 104 YEARS



BUT IS 49% VOTER TURNOUT REALLY "GREAT"?

How U.S. Voter Turnout Measures Up

Share of voting age population that voted in the most recent national election





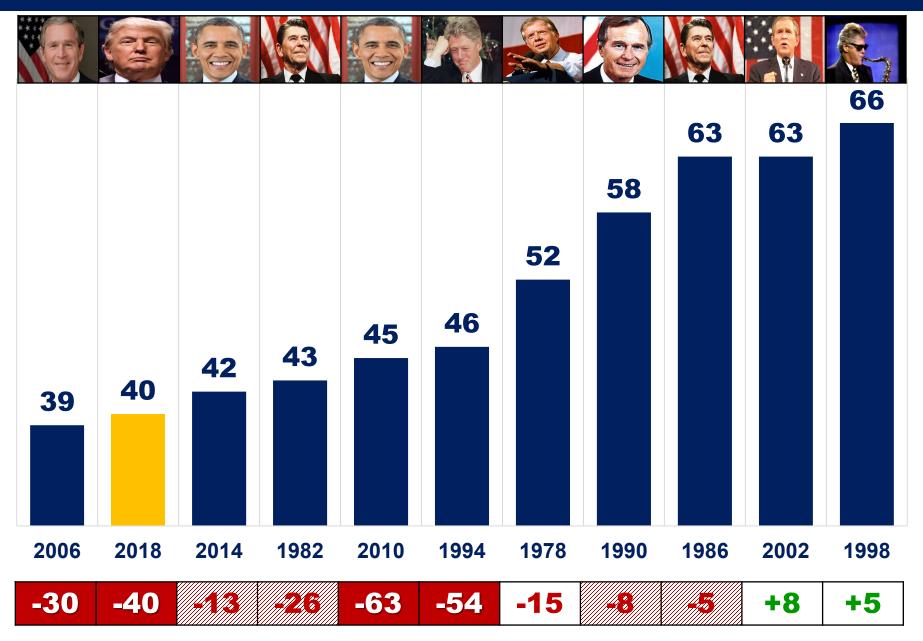
^{*} National law makes voting compulsory, though not necessarily enforced. In addition, one Swiss canton has compulsory voting.

Source: Pew Research Center



HOW DEMOCRATS WON THE HOUSE 5 Reasons

#1. THE MAN: LOW PRESIDENTIAL APPROVAL



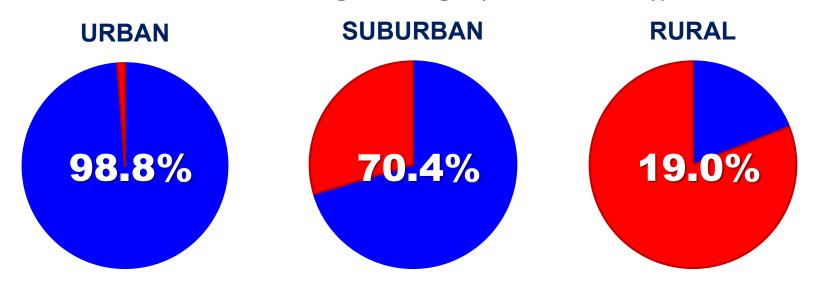
Source: Gallun



#2. THE MAP: HOUSE BATTLES WERE IN SUBURBS

Democrats Dominated Urban & Suburban Districts

Democrats' Winning Percentage by House District Type



DEMS WON 22/25 DISTRICTS THAT VOTED FOR CLINTON IN 2016

AZ-2 CA-10 CA-21 CA-25 CA-39 CA-45 CA-48 CA-49 CO-6
FL-26 FL-27 IL-6 KS-3 MN-3 NJ-7 NY-24 PA-1 PA-5
PA-6 PA-7 TX-7 TX-23 TX-32 VA-10 WA-8

#3. THE MESSAGE: D's FOCUSED ON EVERYDAY ISSUES

Democratic Ads Focused on Health Care, Tax Fairness & Jobs

Hot Buttons

Health care dominated the airwaves for Democratic candidates during this year's primaries. Republicans chose to air ads emphasizing GOP tax cuts and aligning with President Trump.

Advertising mentions, 2018 Total* Issue **Democrats** Republicans Health care 325,434 108,239 435,101 Taxes 83,087 156,056 239,143 Jobs/Unemployment 88.829 85,757 175.603 Budget/Gov't Spending 72.977 90.565 163,542 31,561 119,747 **Immigration** 151,308 71,220 75.135 Social Issues 146,355 14,342 127,653 Pro-Trump† 141,995 73,875 62,331 Corruption 137,366 Health care: Medicare 80.274 30.205 111.639 Energy/Environment 62,209 30,934 93,143

Note: through Sept. 30

Source: Kantar Media/CMAG

^{*}Totals include ad mentions for other parties such as the Green Party, Libertarian Party, etc.

[†]Includes ads pledging to work with Trump

#4. THE MESSAGE (cont.): IT WASN'T THE ECONOMY, STUPID

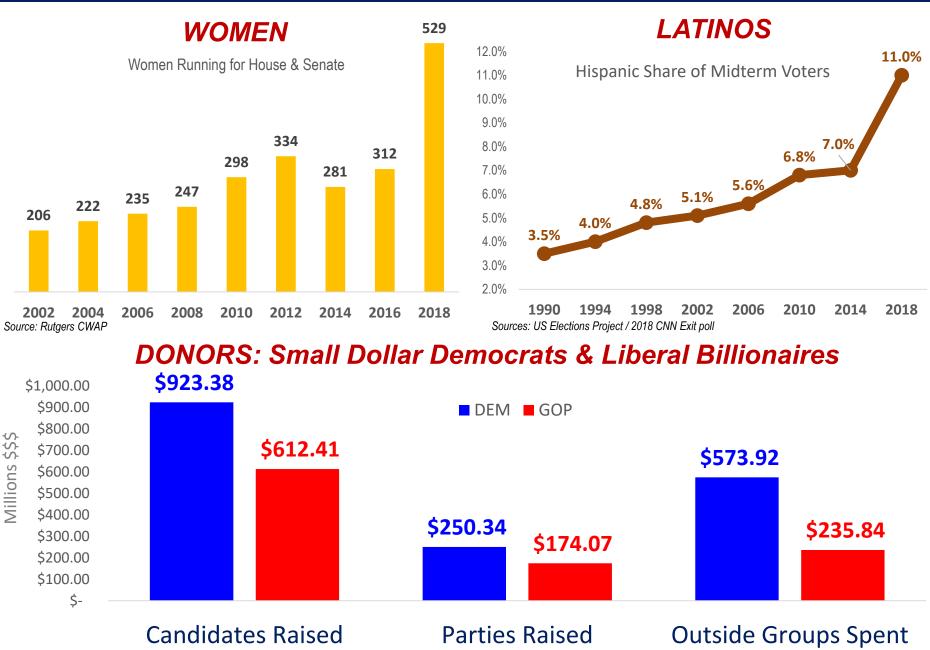
A Great Economy Will Not Guarantee Reelection

DESPITE EXTRAORDINARY ECONOMIC DATA

- Lowest Unemployment Rate in 49 Years (3.7%)
- Fastest Wage Growth in 10 years (all incomes, 3.1%)
- Highest Consumer
 Confidence in 18 Years
- Fastest GDP Growth in 4 Years
- More "Very Satisfied With the Economy" in Nov. 2018 (28%) than in 1998 (27%) or any prior midterm polled

Most important issue facing the country						
	Democrat	Republican	No Answer			
Health care	75%	23%	2%			
Immigration	23%	75%	2%			
Economy 22%	34%	63%	3%			
Gun policy	70%	29%	1%			

#5. MEGATRENDS: GREAT AWAKENINGS



Source: Open Secrets (money), as of 11/8

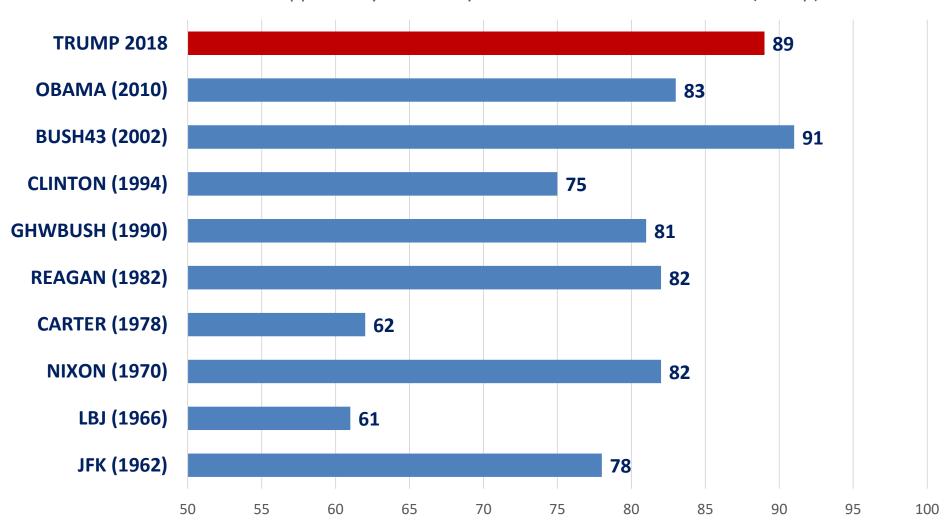
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HOW THE GOP GREW ITS SENATE MAJORITY 5 Reasons

#1. THE MAN: TRUMP RALLIED GOP BASE

57% of GOP Voters Say Their Congressional Vote Was to Support Trump

Presidential Job Approval by Own Party on Eve of 1st Midterm Election (Gallup)

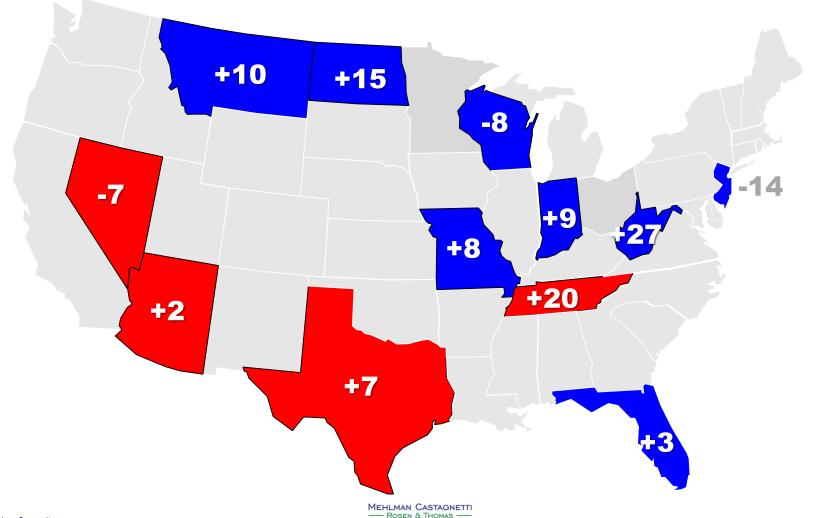


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#2. THE MAP: SENATE BATTLES IN TRUMP COUNTRY

Of the 12 Top Senate Battlegrounds:

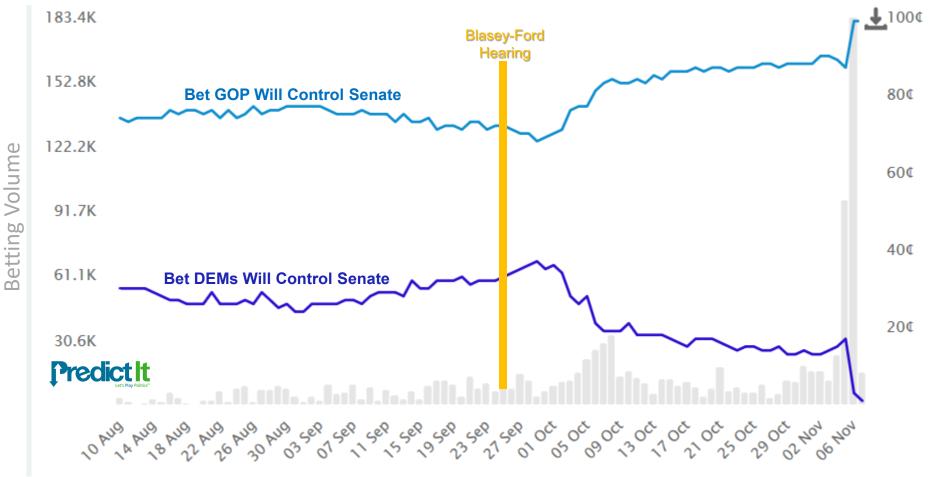
- ❖ Dems were defending 8/12 (color of state below)
- ❖ Trump had won 10/12 in 2016 (all but NJ, NV)
- ❖ Trump net job approval positive in 9/12 (## shown below)



Source: Morning Consult

#3. THE MESSAGE (1): KAVANAUGH FIGHT ENERGIZED GOP

Betting Markets Saw Hearing on Blasey-Ford Allegations As Inflection





#4. THE MESSAGE (cont.): IMMIGRATION RALLIED BASE

Trump Closing Argument Railed Against the "Caravan"



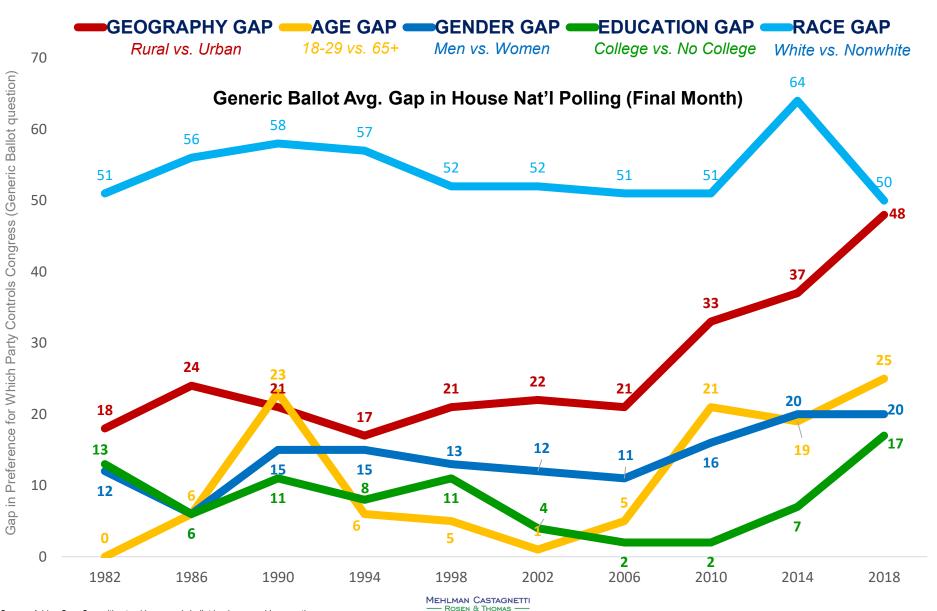


Are Donald Trump's immigration policies:

	Democrat	Republican	No Answer
Too tough 46%	90%	8%	2%
Not tough enough	14%	86%	N/A
About right 33%	13%	85%	2%
18778 Respondents			

#5. MEGATRENDS: GEOGRAPHY IS DESTINY

Geography & Education = Fastest Growing Demographic Divides

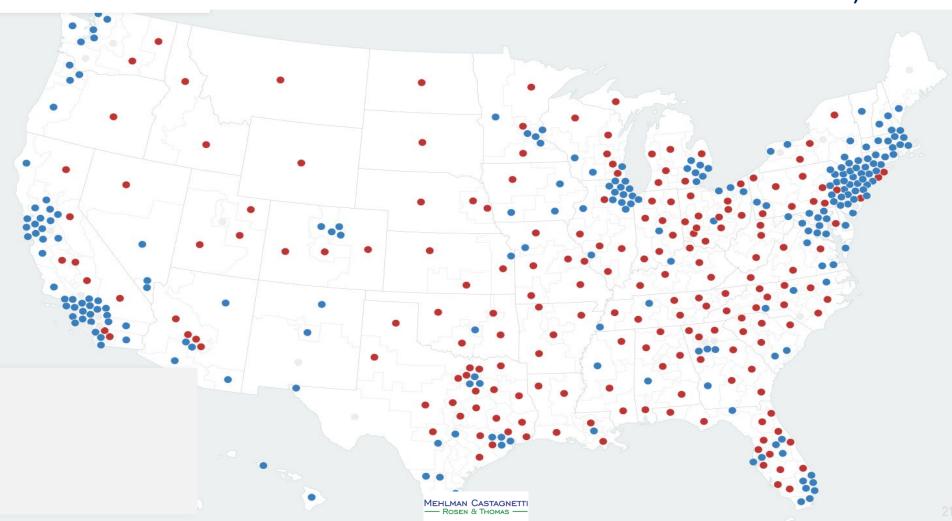


OUTCOMES 6 Impacts of the Election

DEMOCRATS NOW DOMINATE THE COASTS

157 of Democrats' 235 Members Will Come from East or West Coast

More Dems from CA alone (46) in the 116th Congress than 35 other states combined (AK + AR + ID + MT + NE + NE + ND + SD + WV + WY + KS + OK + UT + AL + DE + DC + KY + LA + ME + MS + VT + HI + IN + MO + NH + NM + RI + TN + IA + SC + NV + NC + WI)



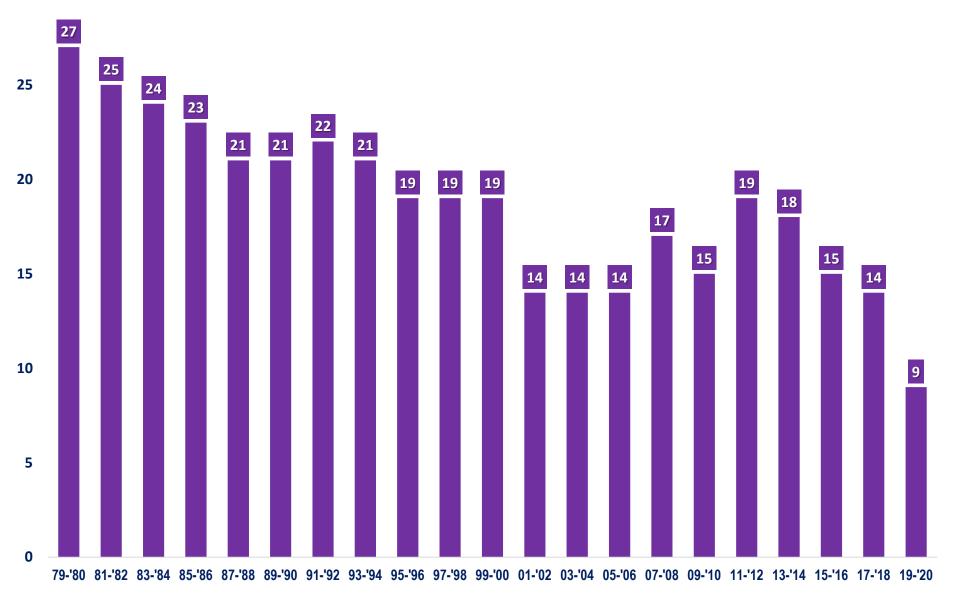
THE INDUSTRIAL MIDWEST IS UP FOR GRABS

As Goes the Rust Belt? The Road to 2020 Runs Through...

BOTH PARTIES LIKELY TO PUSH POLICIES POPULAR IN THESE STATES							
	IA	IL	IN	MI	OH	PA	WI
GOV. 2016	GOP	GOP	GOP	GOP	GOP	DEM	GOP
GOV. 2018	GOP	DEM	GOP	DEM	GOP	DEM	DEM
SENATE 2019-20	2 R	2 D	2 R	2 D	1D / 1R	1D / 1R	1D / 1R
WH 2012	DEM	DEM	GOP	DEM	DEM	DEM	DEM
WH 2016	GOP	DEM	GOP	GOP	GOP	GOP	GOP

THERE ARE FEWER & FEWER "PURPLE" STATES

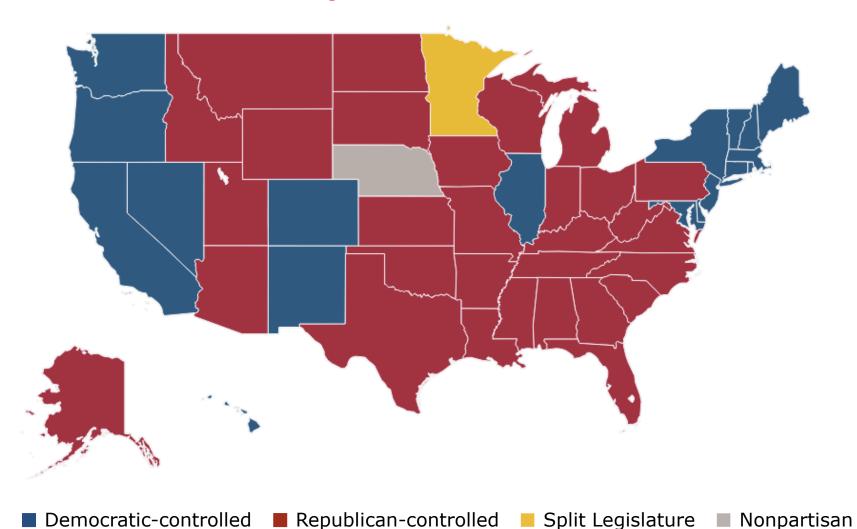




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FEWEST STATES WITH SPLIT LEGISLATURES SINCE 1914

Control of state legislatures after the 2018 elections

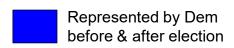


Source: Nat'l Journal

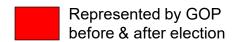
COLLEGE MOMS ARE THE NEW SOCCER MOMS

Democrats won 90% of the Congressional districts with the most college-educated women (40%+ of female residents)

CA-2	CA-11	CA-12	CA-13	CA-14	CA-15	CA-17
CA-18	CA-28	CA-30	CA-33	CA-52	CO-1	CO-2
CT-4	DC	GA-5	IL-10	IL-5	IL-9	MA-4
MA-5	MA-6	MA-7	MA-8	MD-3	MD-6	MD-8
MN-4	MN-5	NC-4	NJ-5	NJ-12	NY-3	NY-4
NY-10	NY-12	NY-16	NY-17	VA-8	VA-11	WA-1
WA-7	WI-2	CA-48	CA-49	CO-6	GA-6	IL-6
KS-3	MI-11	MN-3	NJ-7	NJ-11	PA-6	PA-7
TX-3	TX-7	TX-32	VA-10	CA-45	AZ-6	IN-5
	MO-2	TX-21	TX-22	TX-24	TX-26	







EMPOWERED CITIZENS ARE DRIVING CHANGE

Not Waiting on Politicians... New Risks & Opportunities



FL measure to restore voting rights for non-violent felons got more votes in midterm than Trump got in 2016 general... odds of federal criminal justice reform went up



CO, MI, MO & UT voted to reform redistricting process, making 12 of 50 states who have reformed... watch for many similar efforts in 2020 ahead of next redistricting



ID, NE & UT voters opted to expand Medicaid in their states, while KS, ME, WI elected pro-ACA governors... combined with Ds' effective campaigning on protecting pre-existing conditions, makes future ACA repeal even less likely.

TOTAL VOTES IN FLORIDA

Amendment 4 (2018): 4,687,379

Trump-Pence (2016): 4,617,886



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Sources: Fl 4: Trump:

THE 2020 CAMPAIGN HAS STARTED

Both Parties Saw Failures Going Left or Right

CHARISMATIC PROGRESSIVE ROCK STARS

Gillum (FL) O'Rourke (TX) Abrams (GA)

MORE

PRAGMATIC MIDWESTERN MODERATES

Donnelly (IN)
Bredesen (TN)
McCaskill (MO)
McGrath (KY)

"REASONABLE" REPUBLICAN MODERATES

Curbelo (FL)
Comstock (VA)
Lance (NJ)
Coffman (CO)

TRUMP-EMBRACING POPULISTS

Kobach (KS)
Heller (NV)
Arrington (SC)

Dems' 2020 Strategy Unclear... GOP's Unquestioned



PROGRESSIVITY

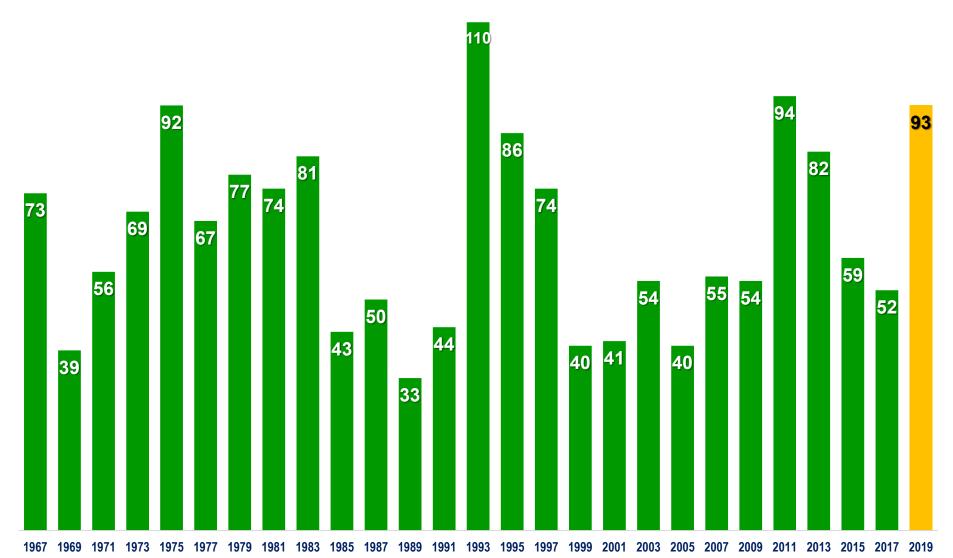


LESS -

NAVIGATING CHANGE IN 2019 WASHINGTON 7 Lessons for Business Leaders

21% OF HOUSE WILL BE NEW: Get to Know Them Before You Need Them

Freshmen Classes 1967-2019



Size of Freshman Classes in the House of Representatives, 1967-2019

EXPECT MORE EXECUTIVE ACTION: Stay Engaged w/ the Administration

President Obama's "Phone & Pen" Remain in the Oval Office









DEM-LED HOUSE WILL BE AGGRESSIVE: Engage Leaders Early & Often

What We Expect from Dem-Led House in 2019-20

Rally the Base

- Immigration/ Dreamers
- Ethics Reform
- Gun control
- Pay Equality
- Voting Rights
- Medicare for All

Stop Trump

- Endless Oversight
- Block Deregulation
- Protect / Save ACA
- Undo Tax Cuts



Potential Deals

- Infrastructure
- Rx Prices
- Trade
- Tax Reform-Reform
- Data Privacy, Antitrust
- Criminal Justice Reform

OVERSIGHT IS COMING: Early Preparation & Outreach Are Key

Congressional Oversight Can Be High Risk, High Impact



High Impact Oversight

- BIG TOBACCO 1994 → \$206B settlement agreement
- MICROSOFT 1997 → DOJ antitrust lawsuit
- MORTGAGE-BACKED SECURITIES 2010 → Dodd-Frank
- BANK SECRECY 2009 → Global prosecutions
- RUSSIAN ELECTION INTERFERENCE 2017 → Techlash

POTENTIAL HEARINGS ON...

- ❖ 2017 TAX REFORM IMPACT
 - -- CapX vs share buybacks
 - -- Wage growth vs CEO pay
 - -- Repatriation
- ❖ HEALTH CARE
 - -- Rising costs
 - -- Prescription Drug prices
- CLIMATE / ENERGY
 - -- GHG emissions
- ❖ WALL STREET
 - -- High frequency trading
 - -- Too big to fail
- ❖ BIG DATA, BIG TECH
 - -- Privacy
 - -- Antitrust
- WORKFORCE
 - -- Diversity, #MeToo
 - -- Automation, Retraining

BIPARTISANSHIP STILL DELIVERS: Maintain Friends on Both Sides

Real Majorities on Real Bills

MAJOR BIPARTISAN DEALS IN 2018

Music Modernization Act

Economic Growth, Regulatory Relief, and Consumer Protection Act (Dodd-Frank fix)

FAA Reauthorization Act of 2018

Opioids

Stop Enabling Sex Trafficking Act

FY19 Appropriations*

Russia Sanctions

"Grain Glitch" / WOTC

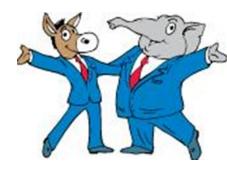
CHIP (10 years)

Water Resources Development Act

Miscellaneous Tariffs Bill

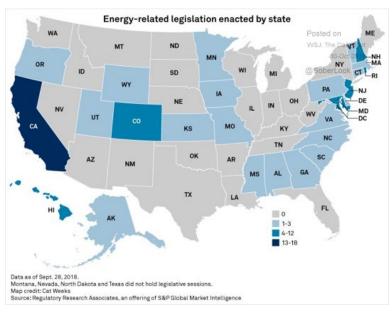
Portman-Cardin IRS Bill

Save Our Seas Act of 2018



WASHINGTON VACUUM BEING FILLED: Broaden Stakeholder Engagement

STATES



OTHER NATIONS



ACTIVISTS



NGOs



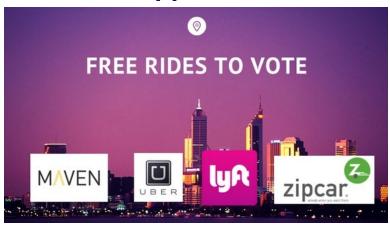
PRESSURE ON BUSINESS WILL GROW: Prepare for Rising Activism

Social Issues Increasingly Inescapable for Companies

New Accountability



New Opportunities



New Audiences



New Risks



As for the Rest of 2018...



Our October predictions for the Lame Duck stand...

NOVEMBER-DECEMBER

Fighting About the Elections



Budget Battles & Trade Wars



Leadership Contests



Probes, Purges & Pardons



WHAT REMAINS FOR THE 115TH CONGRESS?

Battles Over Wall-Funding & Nominees Likely

1. Funding Government Past 12/7

- Continuing resolution expires
- Pres. Trump may veto spending bill that fails to significantly fund border wall.



- 2. 132 Nominees awaiting Senate Confirmation (on Executive Calendar)
- 3. Farm Bill / Food Assistance (SNAP)
- 4. Intelligence Reauthorization
- 5. Nat'l Flood Insurance Program
- 6. Higher Education Act
- 7. Tax Extenders & Technical corrections

- 8. IRS Reforms
- 9. Election Security
- 10. Violence Against Women Act

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